

# American Association of Clinical Directors

## Perioperative Leadership Summit *Healthcare Reform: Implications for Perioperative Caregivers*

Sponsored by the American Association of Clinical Directors and University of Kansas Medical Center Continuing Education

**March 9-11, 2012**

**Renaissance New Orleans Pere Marquette Hotel**

**New Orleans, Louisiana**



Plan to attend this conference if you are a(n)...

- Anesthesia Clinical Director
- Medical Director of the OR
- Perioperative Service Director
- Nursing Executive
- Nursing Director
- Chief Operating Officer
- Vice President of Operations
- Surgeon who values throughput and incentive-structuring
- Operating Manager for Materials and Information Technology
- Anesthesiologists/Surgeons/Nurses who work in the OR environment and are interested in greater understanding of the complexities of OR management

Join the experts in perioperative care for this 3-day information packed conference at one of New Orleans most elegant venues - the Renaissance New Orleans Pere Marquette Hotel. Learn the latest techniques in perioperative care with an emphasis on healthcare reform issues.

### Program Overview:

The purpose of the 2012 AACD Perioperative Leadership Summit is for participants to gain a greater understanding of the future direction of perioperative management in the changing national healthcare reform environment. There will be significant discussion of the impact of Accountable Care Organizations (ACOs) on operating room structure and function. The program will give a generalized overview of the implications of ACOs as well as the impact on anesthesiologists and operating room finances. The program will place emphasis on the role of the medical or clinical directors of operating rooms and explain their expected roles from the perspectives of surgeons, nurses, administrators and other anesthesiologists so that they can deliver on these expectations in their own hospitals. There will also be special emphasis placed on the importance of effective communication as a key leadership skill. Sessions will be interactive and allow for active participation of attendees. As all past summits, there will be multiple forums and opportunities for participants to exchange ideas with each other and thought leaders in perioperative management.

### Program Objectives:

At the end of the Summit, participants will be able to:

- Use information gained regarding future directions of healthcare as it pertains to Health Care Reform and ACOs to better position operating rooms for upcoming changes.
- Apply leadership communication skills in order to better manage OR personnel.
- Translate knowledge learned about the future direction of perioperative care to further position their organization for success.
- Build a fundamental knowledge base of operating room management principles which can be applied to their ORs.
- Cite literature supporting "Best Practices" in OR management.
- Employ techniques discussed with experienced OR directors to enhance their expertise in OR management.
- Share strategies for enhancing communication among perioperative care providers to improve safety and outcomes.
- Create a network of colleagues who are involved in perioperative administration.
- Cultivate personal interest in expanding involvement in perioperative services and attempt to mentor colleagues who may be similarly interested.

### Accreditation

All participants are required to sign attendance rosters at the beginning of each day. A certificate of completion will be provided to all activity participants based on documentation of actual attendance time, meeting minimum attendance requirements specific to the activity, and payment in full. If you have not paid in full, your certificate will be mailed to you upon receipt of payment.

**Physicians:** This activity has been planned and implemented in accordance with the Essential Areas and policies of the Accreditation Council for Continuing Medical Education through the joint sponsorship of the University of Kansas Medical Center Office of Continuing Medical Education and American Association of Clinical Directors. The University of Kansas Medical Center Office of Continuing Medical Education is accredited by the ACCME to provide continuing medical education for physicians.

The KU Medical Center Office of Continuing Medical Education designates this live activity for a maximum of 14.0 *AMA PRA Category 1 Credits*<sup>SM</sup>. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

**Nurses:** Up to 14.0 contact hours will be awarded to all individuals based on documentation of actual attendance time, meeting minimum attendance requirements specific to the activity, and payment in full.

University of Kansas School of Nursing is accredited as a provider of continuing nursing education by the American Nurses Credentialing Center's Commission on Accreditation.

### Registration and Fees

We request that you register in advance. Payment must be included with your registration form. Fees include course materials, refreshments, continental breakfasts, lunch, reception and CME credits.

### Refund/Cancellation Policy

A full refund of registration fees, minus a \$50 administrative fee, will be available if requested in writing and received by February 3, 2012. No refunds will be made after this date. A \$50 fee will also be charged for returned checks. Please note that if you fail to cancel your registration by the deadline and do not attend, you are still responsible for payment.

The AACD and KU Medical Center Office of Continuing Medical Education reserve the right to cancel the summit and return all fees in the event of insufficient registration. The liability of the AACD and the University of Kansas is limited to the registration fee. AACD and the University of Kansas will not be responsible for any losses incurred by registrants, including, but not limited to, airline cancellation charges or hotel deposits.

### Program Accessibility

We accommodate persons with disabilities. Please call (847) 268-9188 or mark the space on the registration form and an AACD representative will contact you to discuss your needs. To ensure accommodation, please register at least three weeks before the start of the workshop. The AACD and the University of Kansas are committed to providing programs and activities to all persons, regardless of race, religion, color, national origin, ancestry, sex, age, disability, and veteran status. In addition, university policies prohibit discrimination on the basis of sexual orientation, marital status, and parental status. The University of Kansas is an AA/EEO Title IX institution.

## Hotel Reservations

**Renaissance New Orleans Pere Marquette Hotel**  
817 Common Street ♦ New Orleans, Louisiana  
Phone: (504) 525-1111 ♦ [www.marriott.com](http://www.marriott.com)

A historic hotel in New Orleans, Louisiana originally built in 1925, the Renaissance Pere Marquette is one of the most luxurious hotels in the New Orleans French Quarter. Minutes from numerous Riverfront attractions and the Louisiana Superdome, this New Orleans hotel near Bourbon Street is located in the heart of it all. With an air of southern hospitality, the Renaissance immerses guests in a true New Orleans, Louisiana hotel experience. Each floor of the hotel celebrates a jazz legend, complete with local photographers' work. The Renaissance, near Bourbon St., hosts MiLa a neo-Creole restaurant sure to please as well as inviting lobby space and a heated outdoor pool.

The AACD has reserved a block of room at the Renaissance New Orleans Pere Marquette Hotel at the special daily rate of \$229, plus tax, for single or double occupancy. In addition, the rate will be offered three days prior to the meeting and three days after the meeting, based on availability. To obtain the special room rate, please make your reservations by February 23, 2012 by calling (800) 468-9571 or (504) 525-1111 and ask for the AACD meeting rate. A one night deposit by check or credit card will be required. Cancellations must be made by February 23, 2012 for a full refund.



# Program Schedule

## Embracing Perioperative Management to Excel in an ACO World

Alicia Gruber Kalamas, M.D.  
University of California, San Francisco

MedSleuth, Inc. will host a special pre-meeting luncheon presentation for all AACD attendees

Friday, March 9, 2012  
11:45 a.m.

Renaissance Pere Marquette Hotel

*Stop at the AACD registration desk in advance for the luncheon location.*

This luncheon is hosted by  
MedSleuth, Inc.

## Q&A Sessions

## Reception with Exhibitors

### Friday, March 9

12:00 – 12:45 p.m.

Program Registration

12:45 – 1:00 p.m.

Welcome and Introduction

Pre-Meeting Survey- ARS

*James Rowbottom, M.D. and Sunil Eappen, M.D.*

1:00 – 5:00 p.m.

**HEALTHCARE REFORM: THE CHANGING PARADIGM**

1:00 – 2:00 p.m.

Topic 1 – Healthcare Reform and It's Impact on Anesthesiologists, Surgeons and the Hospital?  
*Frank Opelka, M.D., FACS*

2:00 – 2:30 p.m.

Question and Answer Session

2:30 – 3:00 p.m.

**Coffee Break with Exhibitors and Poster Viewing**

3:00 – 3:45 p.m.

Topic 2 – ACO's: What Are They – What Do They Mean to Me?  
*Francois deBrantes, M.S., M.B.A.*

3:45 – 4:30 p.m.

Topic 3 – Bundled Care and What Does It Mean to Me?  
*Frank Opelka, M.D., FACS*

4:30 – 5:00 p.m.

Question and Answer Session

5:00 – 6:00 p.m.

**Reception with Exhibitors**

### Saturday, March 10

7:00 – 8:00 a.m.

Breakfast

8:00 a.m. – 12:30 p.m.

**THE GOAL: OPTIMIZING PATIENT OUTCOMES - CLINICAL AND PROCESS IMPROVEMENT IN THE ERA OF HEALTHCARE REFORM**

8:00 – 8:45 a.m.

Preoperative Evaluation & Optimization  
*Angela Bader, M.D., M.P.H.*

8:45 – 9:30 a.m.

First Case Starts and Turnover Times  
*Rebecca Barnett, M.D.*

9:30 – 9:45 a.m.

Question and Answer Session

9:45 – 10:30 a.m.

**Coffee Break with Exhibitors and Poster Viewing**

10:30 – 11:15 a.m.

The Impact of Central Supply on OR Efficiency and Economics  
*Valeria McAfee, M.B.A., HCAM*

11:15 a.m. –

12:00 p.m.

Reports and Dashboards – Measuring Your Management Effect  
*Jeff Peters, M.B.A. and Robert Dahl, M.B.A.*

12:00 – 12:30 p.m.

**Question and Answer Session**

12:30 – 1:45 p.m.

**Luncheon**

Key Elements of the Joint Commission Survey in the Operating Room: What Are We Looking For?  
*Steven Knoll, C.R.N.A.*





# Program Schedule

## Poster Exhibits

## Theme Tracks



### Saturday, March 10 (cont.)

#### THEME TRACK 1: INFORMATION SYSTEMS AND EXPECTATIONS

- 2:00 – 2:30 p.m.      **AIMS: ROI, Meaningful Use - Necessary?**  
*Paul St. Jacques, M.D.*
- 2:30 – 3:00 p.m.      **System Implementation: Change from Paper to Electronic Charting / Documentation**  
*John Craker, C.R.N.A., M.B.A. and James Rowbottom, M.D.*
- 3:00 – 3:30 p.m.      **Lessons Learned from Implementation**  
*Panel Discussion: James Rowbottom, M.D., John Craker, C.R.N.A., M.B.A., Michael M. Vigoda, M.D., M.B.A. and Paul St. Jacques, M.D.*
- 3:30 – 4:00 p.m.      **Coffee Break with Exhibitors and Poster Viewing**
- 4:00 – 4:30 p.m.      **What Does the Nursing Director Want from Me?**  
*Danita Sullivan, B.S.N., M.B.A.*
- 4:30 – 5:00 p.m.      **What Does the Surgeon Want from Me?**  
*Raju Thomas, M.D., M.H.A.*
- 5:00 – 5:30 p.m.      **What Does the Anesthesiologist Want from Me?**  
*Paul Primeaux, M.D.*

#### THEME TRACK 2: PERIOPERATIVE PROCESS

##### **Identifying Inefficiencies in Perioperative Processes**

*Moderator: Warren S. Sandberg, M.D., Ph.D.*

- 2:00 – 2:30 p.m.      **Block Allocation – Optimization to Eliminate Waste and Overtime**  
*Retsef Levi, Ph.D.*
- 2:30 – 3:00 p.m.      **Do I Need to Hold a Room Empty for Emergencies: Modeling Approach Adaptable to Multiple OR Suites**  
*Loren Hemachandra, J.D., M.D.*
- 3:00 – 3:30 p.m.      **Anticipated and Unanticipated Challenges and Achievements in Implementing Mandatory OR Block Release Seven Days Prior to Date of Surgery: The Surgeon-Leader's Perspective**  
*William Nealon, M.D., FACS*
- 3:30 – 4:00 p.m.      **Coffee Break with Exhibitors and Poster Viewing**
- 4:00 – 4:30 p.m.      **Redefinition and Consistent Application of Electronic OR Case Board Signaling Improves First Case On Time Starts**  
*Brian Rothman, M.D.*
- 4:30 – 5:00 p.m.      **Battling the Hydra to Get the Day Started: First Case Starts**  
*David Wyatt, R.N., M.P.H., C.N.O.R.*
- 5:00 – 5:30 p.m.      **Leadership Development: A Strategic Imperative for Perioperative Medicine**  
*Pascal Scemama, M.B.A., M.D.*
- 5:30 – 6:00 p.m.      **Main Room Review of Presentations - 5 minutes each**

### Sunday, March 11

- 7:00 – 8:00 a.m.      **Breakfast**
- 8:00 – 11:50 a.m.      **Facilitating Change for Improvement**
- 8:00 – 10:30 a.m.      **Leadership for Change Management**  
*Michael Wilson, Ph.D.*
- 10:30 – 11:10 a.m.      **OR Consultants: Can They Help Facilitate Change**  
*Randy Heiser, M.A.*
- 11:10 – 11:50 a.m.      **Conflict Resolution/Negotiation and Meta-Leadership**  
*Shubi Kaur, M.D.*
- 11:50 – 12:15 p.m.      **AACD Business Meeting**

# Planning Committee and Faculty

## Planning Committee

**Sunil Eappen, M.D.**  
Program Co-Chair  
Chief Medical Officer  
Massachusetts Eye and Ear Infirmary  
Assistant Professor  
Harvard Medical School

**James Rowbottom, M.D.**  
Program Co-Chair  
Associate Professor of Anesthesiology and Surgery, and Vice Chair for Clinical Affairs  
University Hospitals Case Medical Center  
University Hospital of Cleveland

**Ashwani Chhibber, M.D.**  
University of Rochester Medical Center  
Department of Anesthesiology

**Mary Gambino, R.N., Ph.D.**  
Assistant Dean for Community Affairs  
Director of Nursing Continuing Education  
University of Kansas School of Nursing

**Santiago Gomez, M.D.**  
Clinical Director of Anesthesia and the Operating Room  
Tulane University Hospital and Clinic

**Kim Sanders**  
Senior Program Manager  
Office of Continuing Education  
University of Kansas Medical Center

**Ena Williams, M.B.A., M.S.M., R.N.**  
Nursing Director, Perioperative Services  
Yale-New Haven Hospital

## Faculty

**Angela Bader, M.D., M.P.H.**  
Director of Preoperative Testing Center  
Brigham and Women's Hospital  
Associate Professor  
Harvard Medical School  
Harvard School of Public Health

**Rebecca Barnett, M.D.**  
Assistant Director of Perioperative Services  
Assistant Professor of Clinical Anesthesiology and Critical Care  
University of Pennsylvania

**John Craker, C.R.N.A., M.B.A.**  
Department of Anesthesiology  
University Hospitals of Cleveland

**Robert Dahl, M.B.A.**  
Vice President and Chief Operating Officer  
Surgical Directions

**Francois deBrantes, M.S., M.B.A.**  
CEO  
Bridges to Excellence

**Randy Heiser, M.A.**  
President and CEO  
Sullivan Healthcare Consulting

**Loren Hemachandra, J.D., M.D.**  
Instructor of Anesthesiology  
Vanderbilt University School of Medicine

**Steve Knoll, C.R.N.A.**  
Associate Director, Standards Interpretation Group  
Full-Time Hospital Surveyor  
Joint Commission

**Shubi Kaur, M.D.**  
Professor of Anesthesiology  
University of Massachusetts

**Retsef Levi, Ph.D.**  
J. Spencer Standish Professor of Management,  
Associate Professor of Operations Management  
MIT Sloan School of Management

**Valerie McAfee, M.B.A., HCAM**

**William Nealon, M.D., FACS**  
Professor of Surgery  
Vice-Chairman, Department of Surgery  
Chief, Division of General Surgery  
Associate Surgeon-in-Chief, Vanderbilt University Medical Center  
Vanderbilt University School of Medicine

**Frank Opelka, M.D., FACS**  
Vice Chancellor for Clinical Affairs  
Chief Executive Officer  
Louisiana State University

**Jeff Peters, M.B.A.**  
President  
Surgical Directions

**Paul Primeaux, M.D.**  
Residency Program Director  
Assistant Professor of Anesthesiology  
Tulane University School of Medicine

**Brian Rothman, M.D.**  
Assistant Professor of Anesthesiology  
Associate Director of Perioperative Informatics  
Vanderbilt University School of Medicine

**Warren Sandberg, M.D., Ph.D.**  
Professor of Anesthesiology, Surgery and Biomedical Informatics  
Vanderbilt University School of Medicine  
Anesthesiologist in Chief  
Vanderbilt University Medical Center

**Pascal Scemama, M.B.A., M.D.**  
Clinical Fellow in Anesthesiology  
Harvard University School of Medicine  
Massachusetts General Hospital

**Paul St. Jacques, M.D.**  
Associate Professor of Anesthesiology  
Vanderbilt University Medical Center

**Danita Sullivan, B.S.N., M.B.A.**  
Vice President of Administration  
Chief Nursing Officer  
Tulane University Hospital

**Raju Thomas, M.D., M.H.A.**  
Chairman, Urology  
Director of Laparoscopy and Robotic Surgery  
Tulane University Hospital

**Michael M. Vigoda, M.D., M.B.A.**  
Director of Informatics and Perioperative Management  
University of Miami, Miller School of Medicine

**Michael Wilson, Ph.D.**  
President of Tulane University  
Professor of Strategy, Entrepreneurship and Leadership  
Freeman School of Business, Tulane University

**David Wyatt, R.N., M.P.H., C.N.O.R.**  
Administrative Director, of Operative Services,  
Vanderbilt University Medical Center



# Registration Form - Page 1

## AACD Perioperative Leadership Summit

March 9-11, 2012 ♦ Renaissance New Orleans Pere Marquette Hotel ♦ New Orleans, LA

### Please print

\*Denotes a required field

\*Prefix (Dr., Mr., Mrs., Ms.) \_\_\_\_\_

\*Full name (First, MI, Last, Suffix) \_\_\_\_\_

\*Please check the below designation that best applies.

- Physician     Perioperative Service Director     Nursing Executive     Nursing Director     Surgeon  
 Nurse     Chief Operating Officer     Anesthesia Clinical Director     Vice President of Operations     Operating Manager  
 Other Health Professional (please specify) \_\_\_\_\_

\*Institution or Firm \_\_\_\_\_

\*Job Title (e.g., CEO, Medical Director) \_\_\_\_\_

\*Address ( Home/Work) \_\_\_\_\_

\*City \_\_\_\_\_ \*State \_\_\_\_\_ \*ZIP/Postal code \_\_\_\_\_

\*Country \_\_\_\_\_ \*Daytime phone \_\_\_\_\_

Fax \_\_\_\_\_ \*E-mail \_\_\_\_\_

Please do not include my contact information on the participant roster.

### \*Registration Fees

	Through Feb. 3, 2012	After Feb. 3, 2012
AACD Member Registration + 2012 Dues Payment Bundled .....	<input type="checkbox"/> \$660 .....	<input type="checkbox"/> \$710
AACD Member Registration (2012 Dues already paid) .....	<input type="checkbox"/> \$485 .....	<input type="checkbox"/> \$535
Non-AACD Member (includes one year free membership) .....	<input type="checkbox"/> \$660 .....	<input type="checkbox"/> \$710
Resident/Fellow (includes one year free membership) .....	<input type="checkbox"/> \$300 .....	<input type="checkbox"/> \$350
Team Registration, third person* .....	<input type="checkbox"/> \$300 .....	<input type="checkbox"/> \$325

\* Team registrations must be from the same institution and submitted together to receive the discount for every third person registered. You may register as many groups of three as you want. Each team member must complete a separate registration form.

Total Due: \$ \_\_\_\_\_

### Refund/Cancellation Policy

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### \*Payment

- Check enclosed (payable to AACD)  
 Visa     MasterCard     American Express

Card # \_\_\_\_\_

Exp. date \_\_\_\_\_

Name on card (please print) \_\_\_\_\_

Complete this registration form either online at [www.aacdhq.org/annualmeeting.php](http://www.aacdhq.org/annualmeeting.php)

- or -

Download, print, and complete a copy to mail or fax in with payment to:

AACD

520 N. Northwest Highway ♦ Park Ridge, IL 60068-2573

Phone: (847) 268-9188 ♦ Fax: (847) 825-5658

# Registration Form - Page 2

## AACD Perioperative Leadership Summit

March 9-11, 2012 ♦ Renaissance New Orleans Pere Marquette Hotel ♦ New Orleans, LA

### Please print

\*Denotes a required field

\*Prefix (Dr., Mr., Mrs., Ms.) \_\_\_\_\_

\*Full name (First, MI, Last, Suffix) \_\_\_\_\_

\*Daytime phone \_\_\_\_\_ Fax \_\_\_\_\_

\*E-mail \_\_\_\_\_

### Special Accommodation

- Please check here for vegetarian meals.
- Please check here for kosher meals.
- Please check here if you will need special accommodation and an AACD staff member will contact you.

**Theme Tracks:** Please select one Theme Track below. Tracks will be assigned on a first-come, first-served basis.

#### THEME TRACK 1: INFORMATION SYSTEMS AND EXPECTATIONS

- AIMS: ROI, Meaningful Use - Necessary?  
*Paul St. Jacques, M.D.*
- System Implementation: Change from Paper to Electronic Charting / Documentation  
*John Craker, C.R.N.A., M.B.A. and James Rowbottom, M.D.*
- Lessons Learned from Implementation  
*Panel Discussion: James Rowbottom, M.D., John Craker, C.R.N.A., M.B.A., Michael M. Vigoda, M.D., M.B.A. and Paul St. Jacques, M.D.*
- What Does the Nursing Director Want from Me?  
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- What Does the Surgeon Want from Me?  
*Raju Thomas, M.D., M.H.A.*
- What Does the Anesthesiologist Want from Me?  
*Paul Primeaux, M.D.*

#### THEME TRACK 2: PERIOPERATIVE PROCESS

- Identifying Inefficiencies in Perioperative Processes  
*Moderator: Warren S. Sandberg, M.D., Ph.D.*
- Block Allocation – Optimization to Eliminate Waste and Overtime  
*Retsef Levi, Ph.D.*
  - Do I Need to Hold a Room Empty for Emergencies: Modeling Approach Adaptable to Multiple OR Suites  
*Loren Hemachandra, J.D., M.D.*
  - Anticipated and Unanticipated Challenges and Achievements in Implementing Mandatory OR Block Release Seven Days Prior to Date of Surgery: The Surgeon-Leader's Perspective  
*William Nealon, M.D., FACS*
  - Redefinition and Consistent Application of Electronic OR Case Board Signaling Improves First Case On Time Starts  
*Brian Rothman, M.D.*
  - Battling the Hydra to Get the Day Started: First Case Starts  
*David Wyatt, R.N., M.P.H., C.N.O.R.*
  - Leadership Development: A Strategic Imperative for Perioperative Medicine  
*Pascal Scemama, M.B.A., M.D.*

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